

Consolidated Financial Results for the Year Ended March 31, 2025 Briefing Materials

April 28, 2025

(Translation)

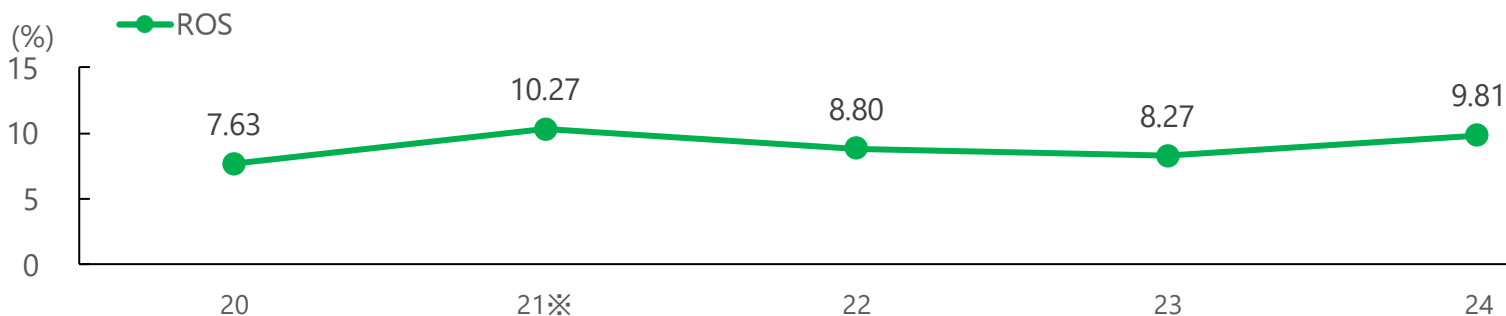
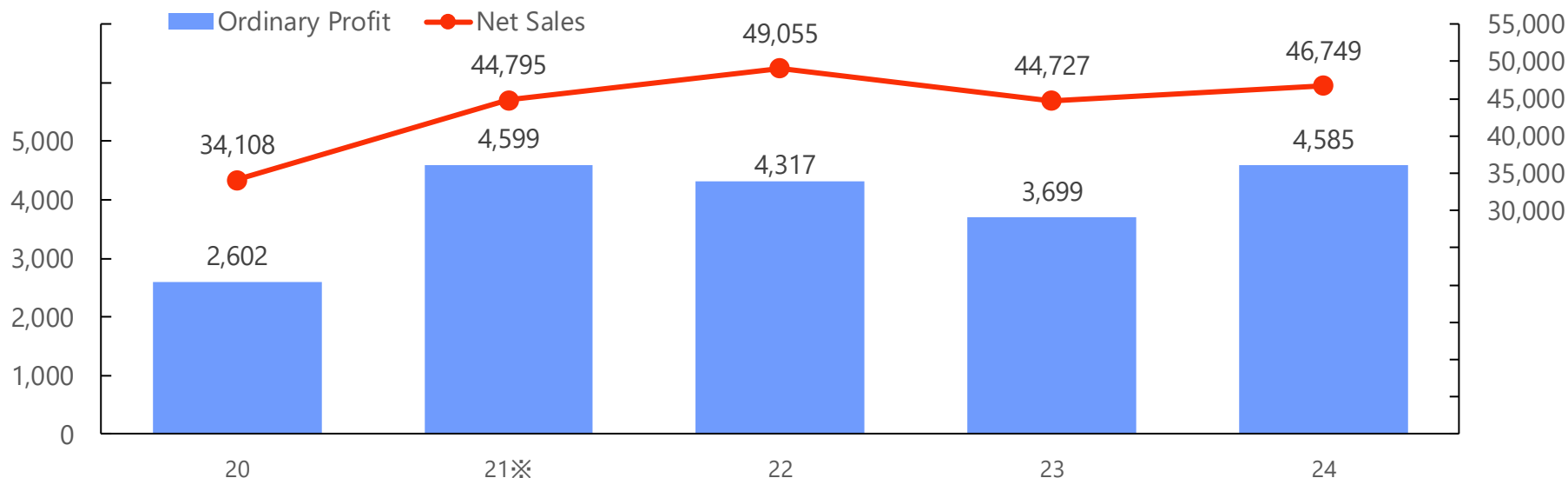
Notice : This document is a translation of the original Japanese document and is only for reference purposes.

In the event of any discrepancy between this translated document and the original Japanese document, the latter shall prevail.

Changes in Net Sales & Ordinary Profit

(millions of yen/year)

(millions of yen/year)



※THAI SEISEN CO., LTD. changed its accounting period (fiscal year-end date) from February to March starting in 2021.

Only for THAI SEISEN CO., LTD. , 21/1H is 4 months from 3/21 to 6/21.

THAI SEISEN CO., LTD.'s Net sales in March: ¥ 401 million

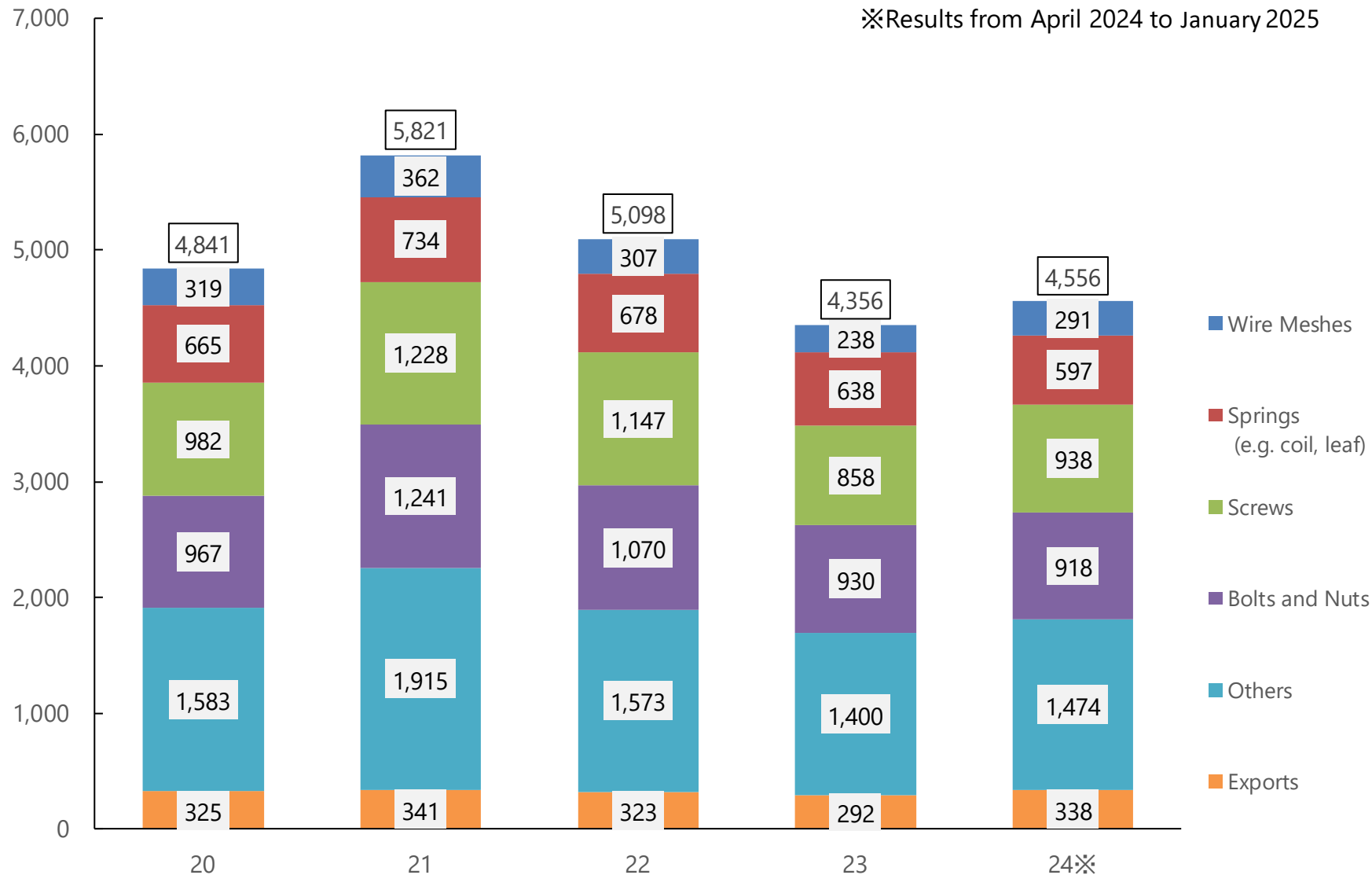
THAI SEISEN CO., LTD.'s Ordinary profit in March: ¥ 36 million

Changes in Industry Shipment Volume(Stainless Steel Wires)

(ton/month)

Sources : Japan Stainless Steel Association

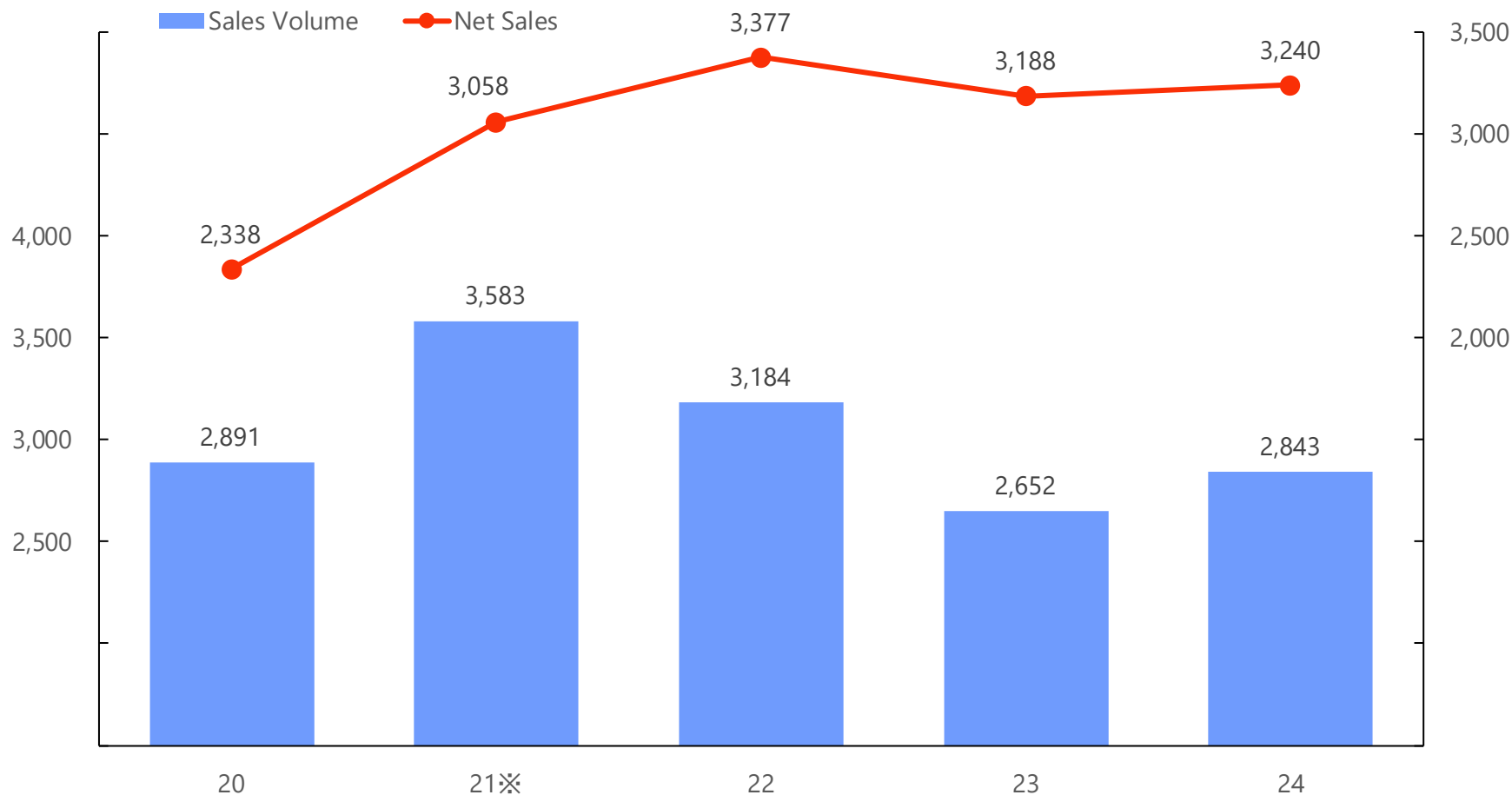
※Results from April 2024 to January 2025



Changes in Sales of Stainless Steel Wires

(ton/month)

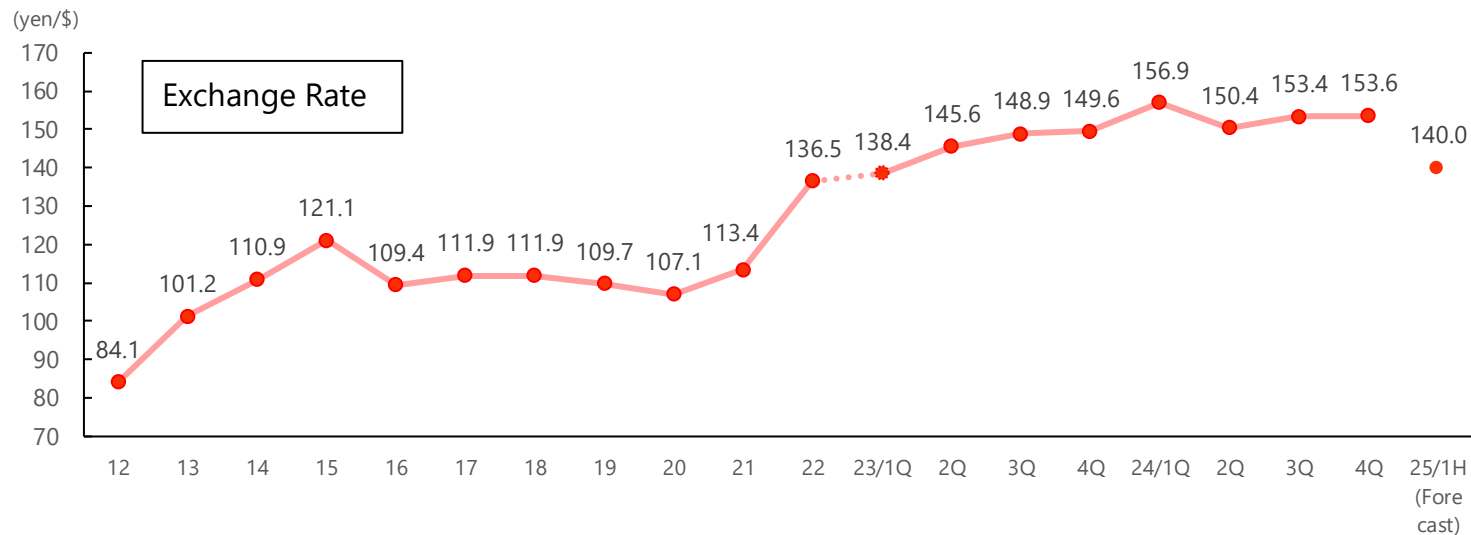
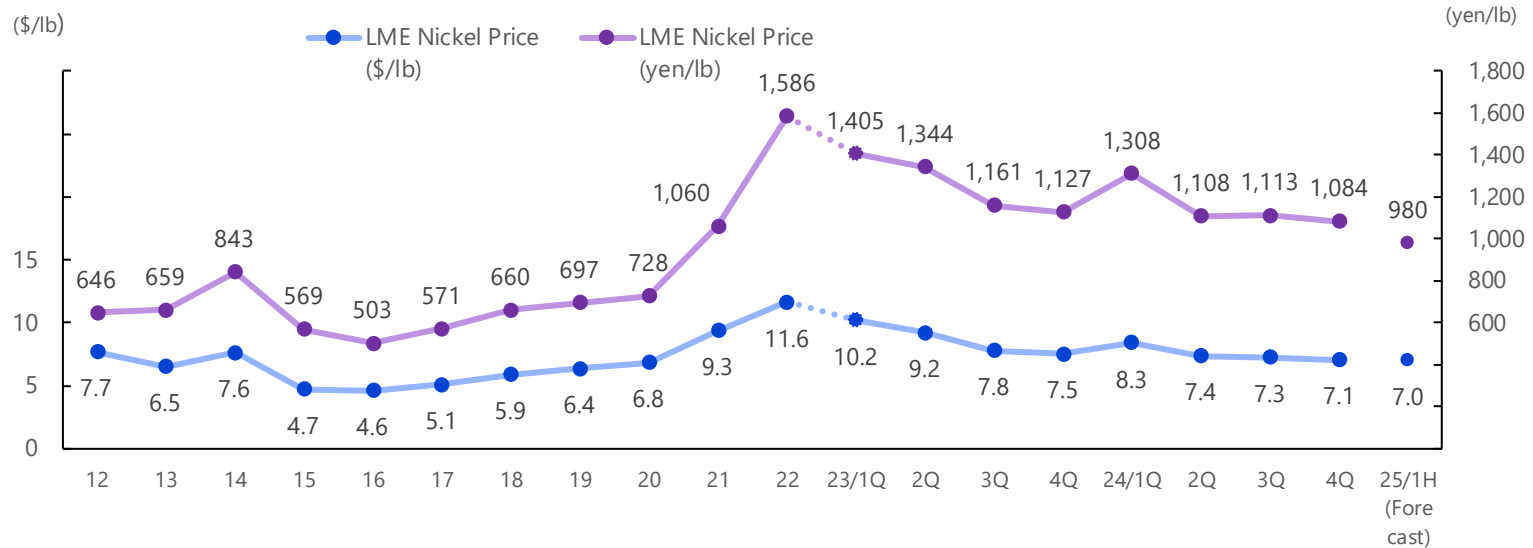
(millions of yen/month)



※Only for THAI SEISEN CO., LTD.,

Net sales for 13 months (3/21 to 3/22) are corrected to 12 months Net sales.

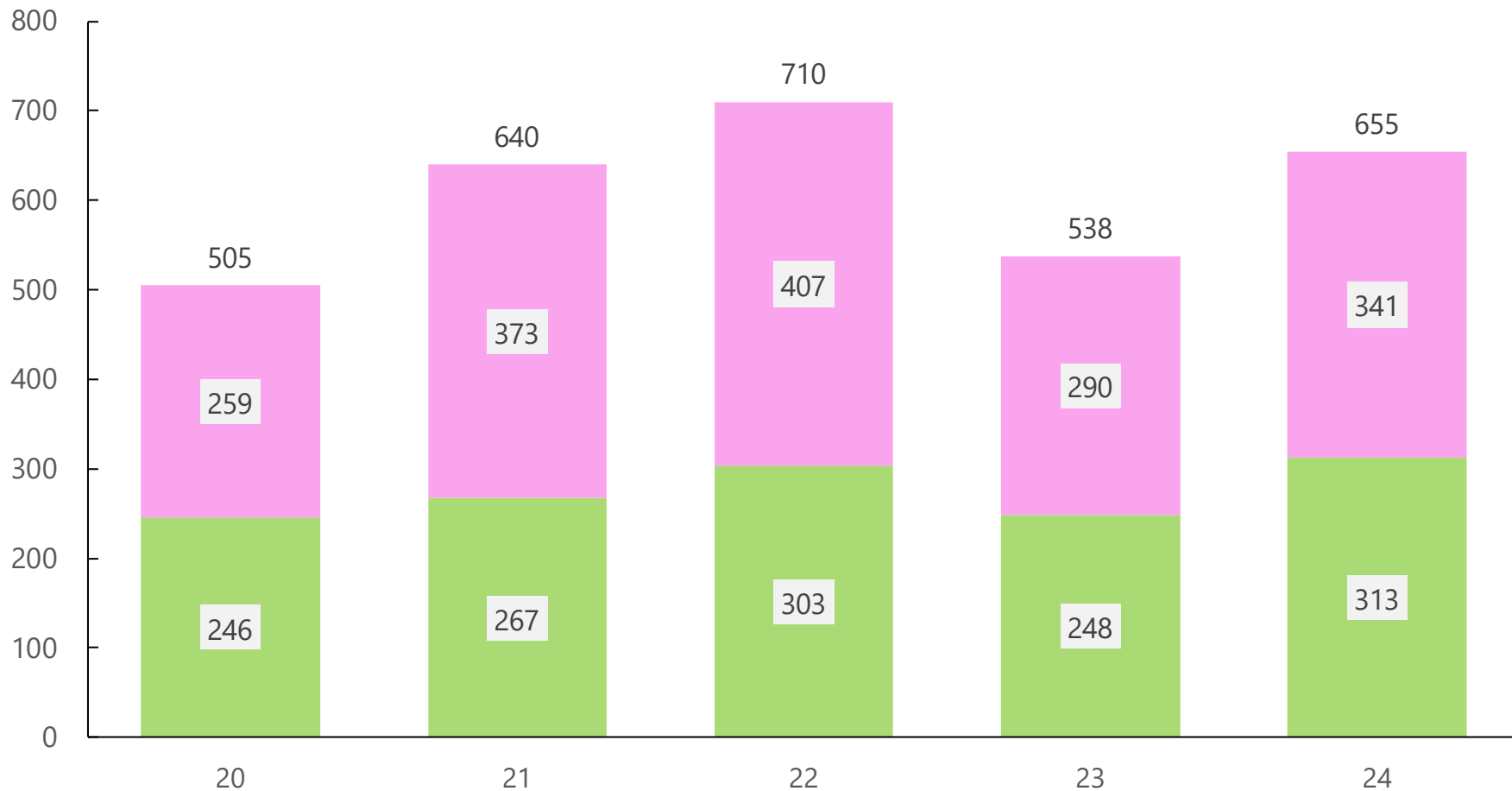
Changes in LME Nickel Price and Exchange Rate



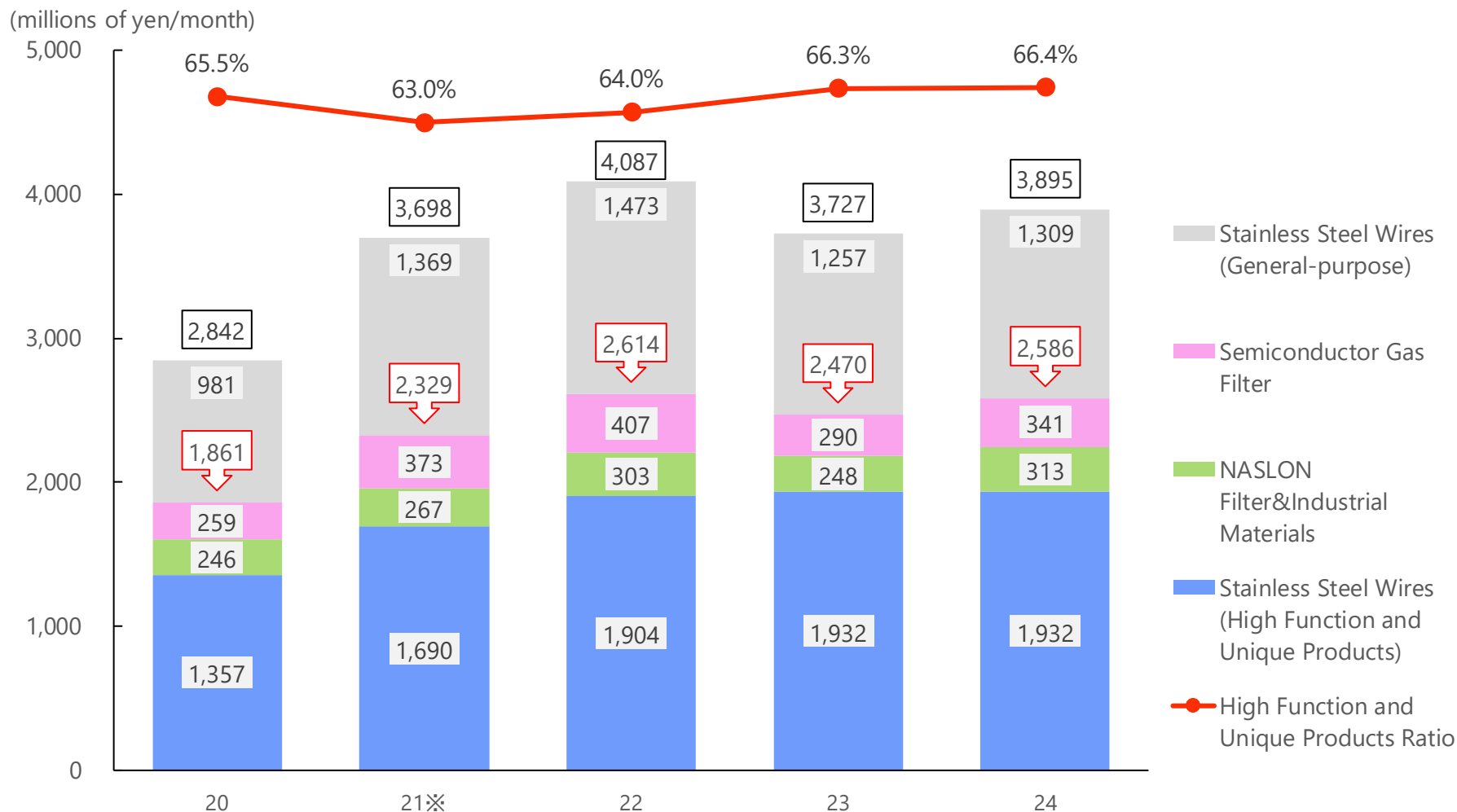
Changes in Sales of Metal Fibers(NASLON) & Filters

(millions of yen/month)

■ NASLON Filter&Industrial Materials ■ Semiconductor Gas Filter



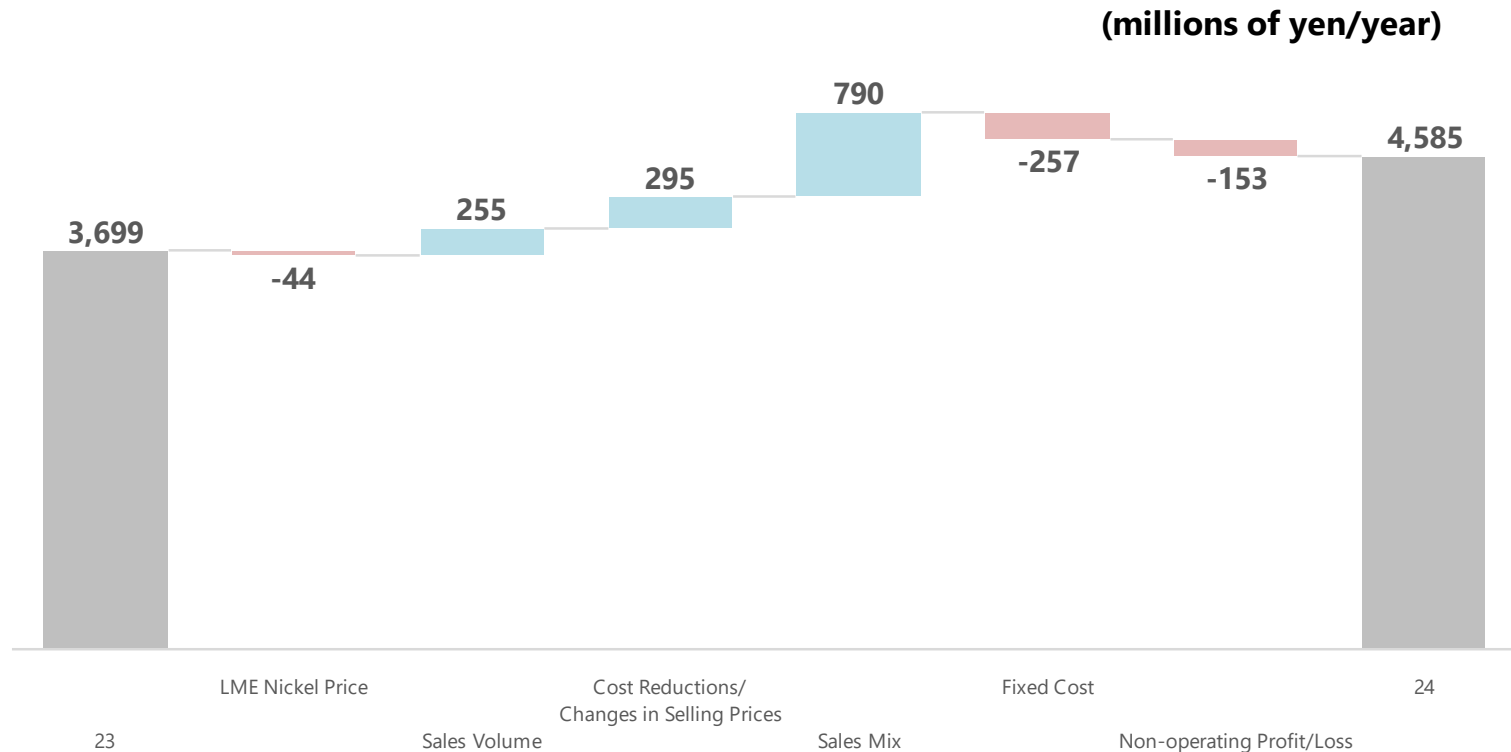
Changes in Sales of High Function and Unique Products



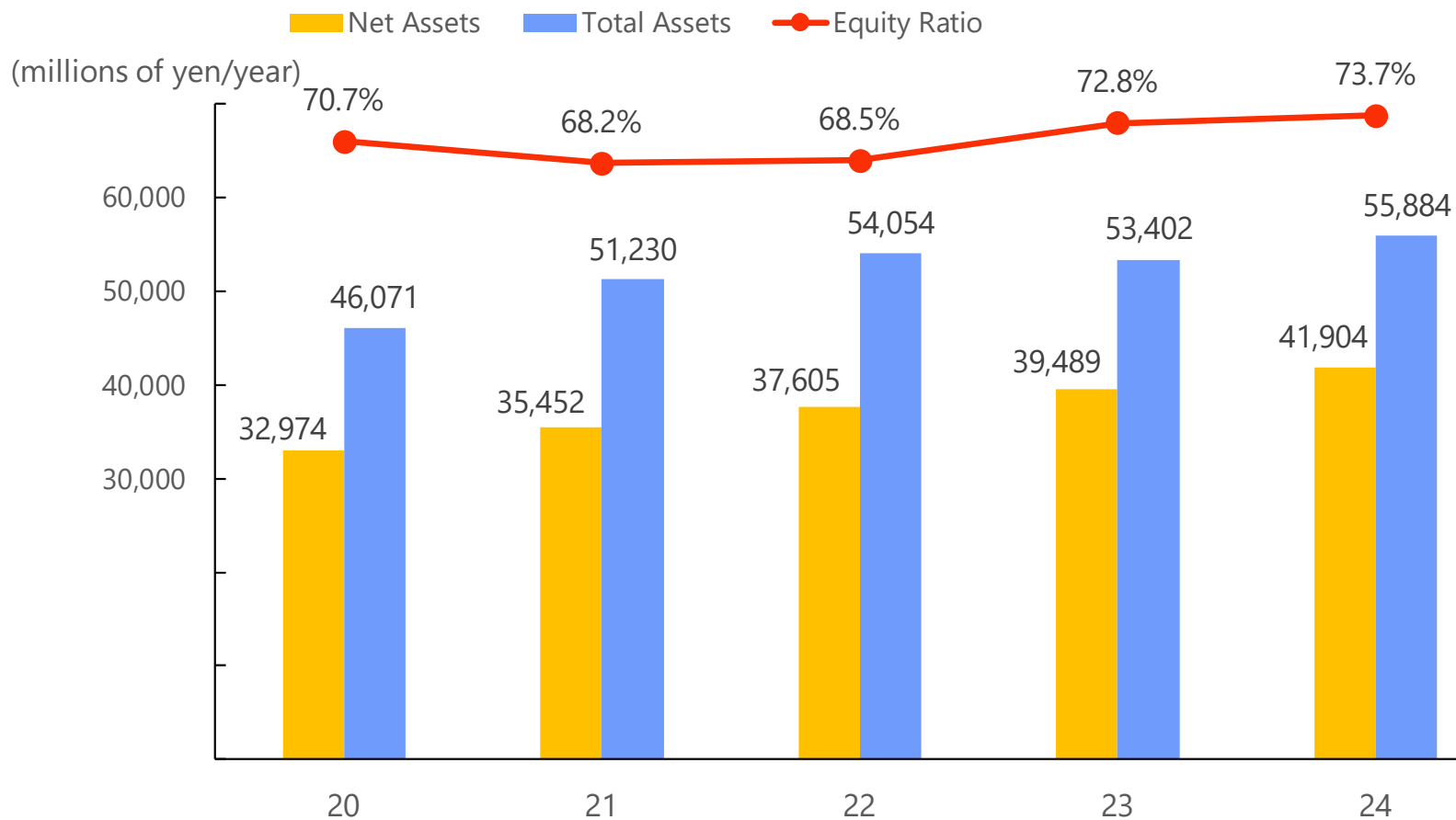
※Only for THAI SEISEN CO., LTD.,
Net sales for 13 months (3/21 to 3/22) are corrected to 12 months Net sales.

Changes in Ordinary Profit in FY2024 (y/y)

Stainless Steel Wire Rod Price Data	Ni(\$/lb)	Exchange Rate(TTM) (¥/\$)
FY23	8.7	145.6
FY24	7.5	153.5



Consolidated Financial Position

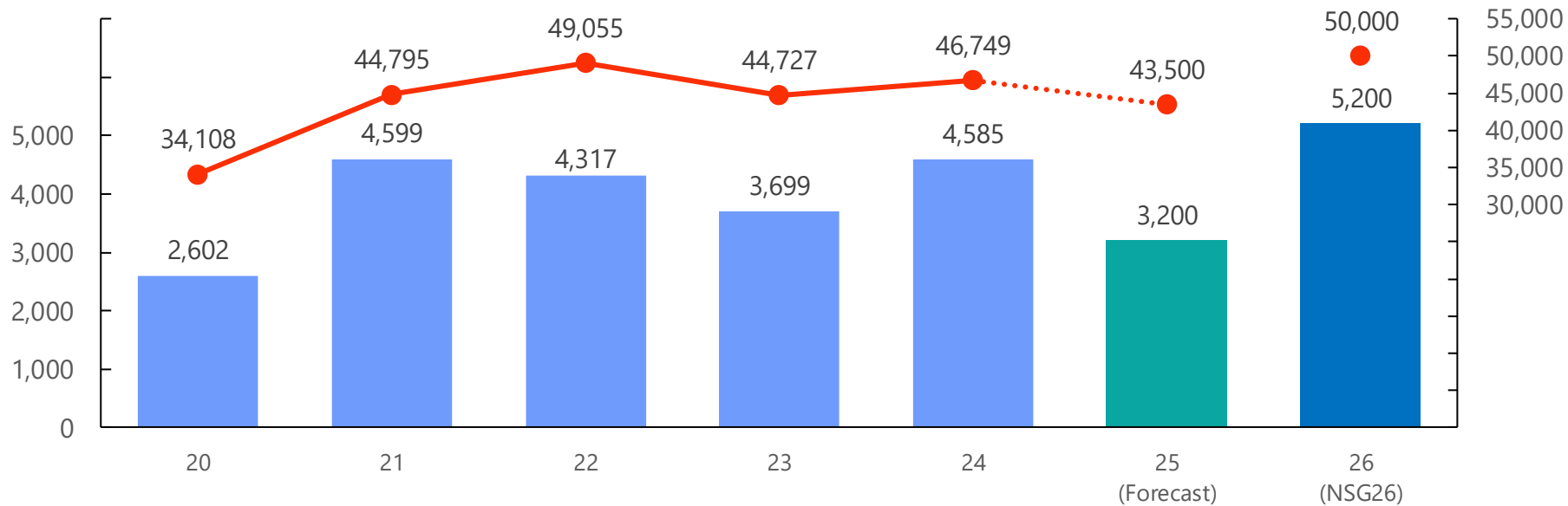


Changes in Net Sales & Ordinary Profit(Forecast for FY2025)

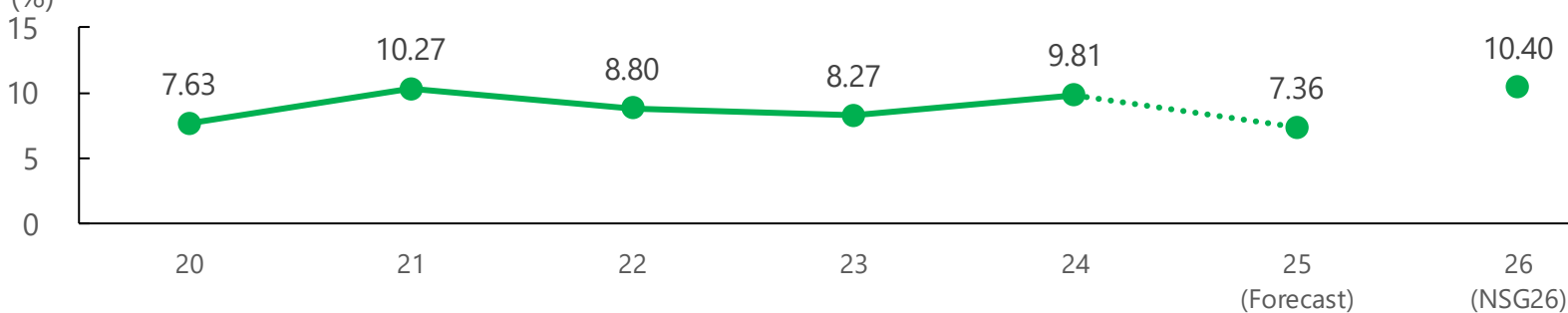
(millions of yen/year)

Ordinary Profit Net Sales

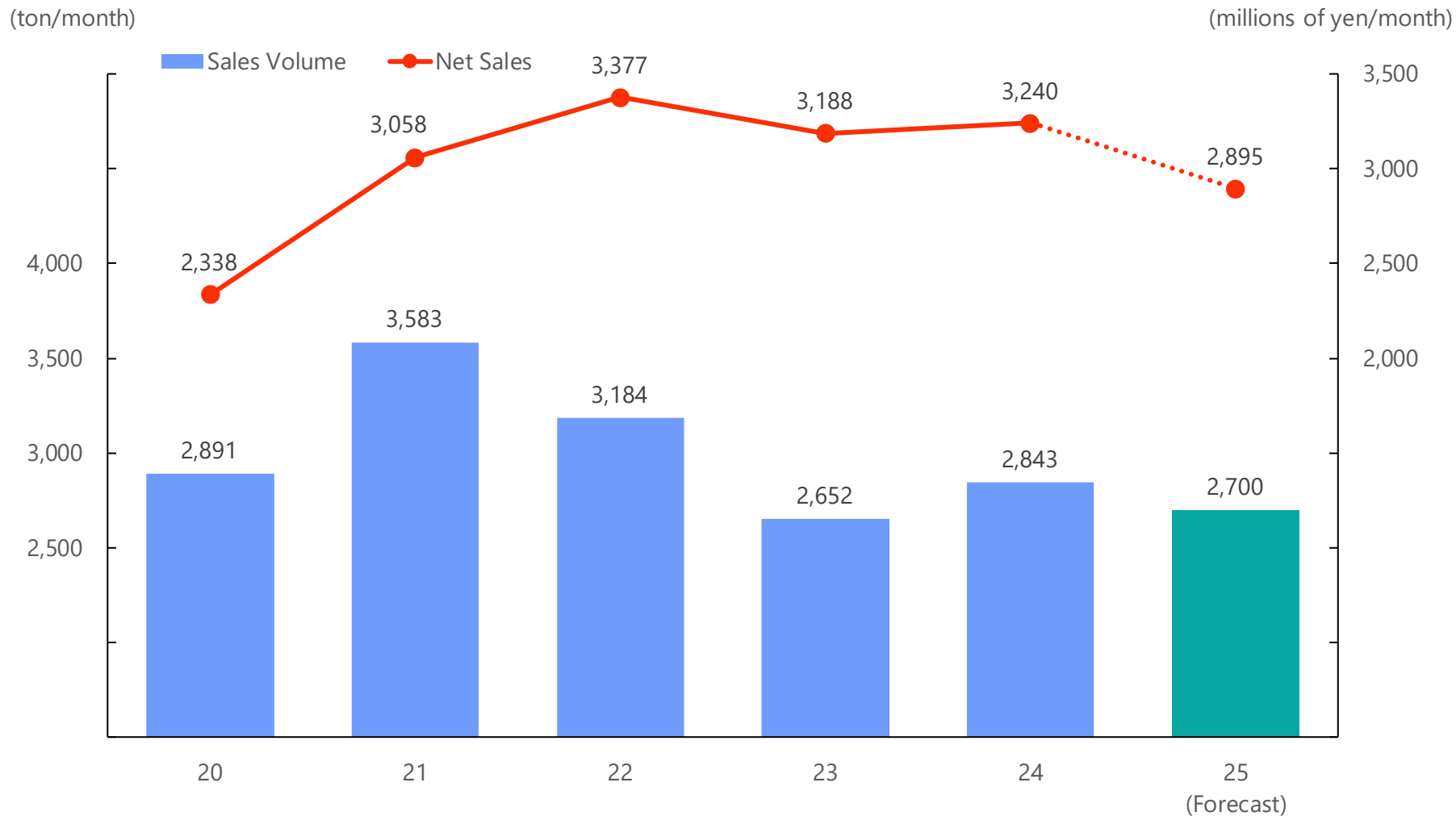
(millions of yen/year)



(%) ROS



Changes in Sales of Stainless Steel Wires(Forecast for FY2025)

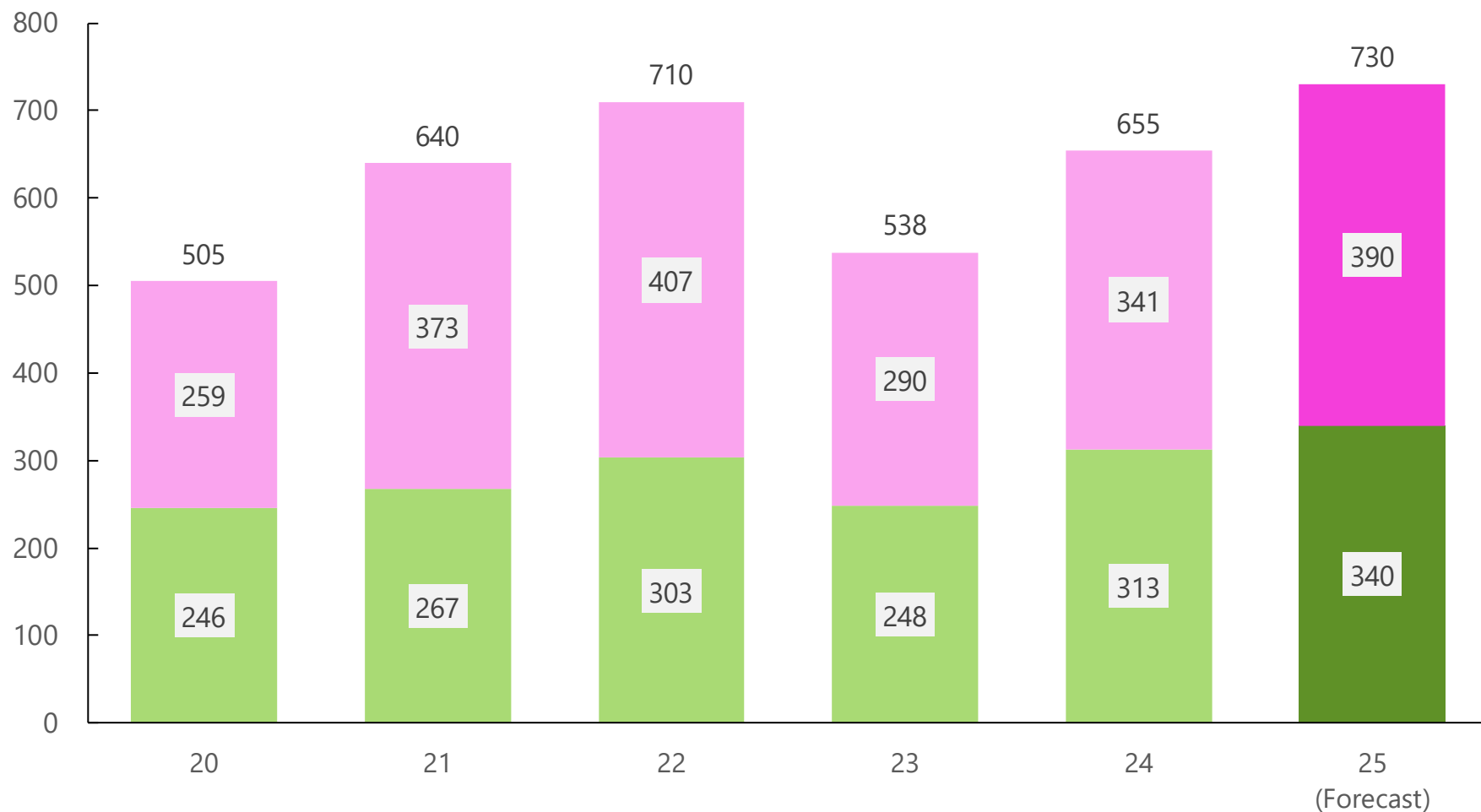


Changes in Sales of Metal Fibers(NASLON) & Filters (Forecast for FY2025)

(millions of yen/month)

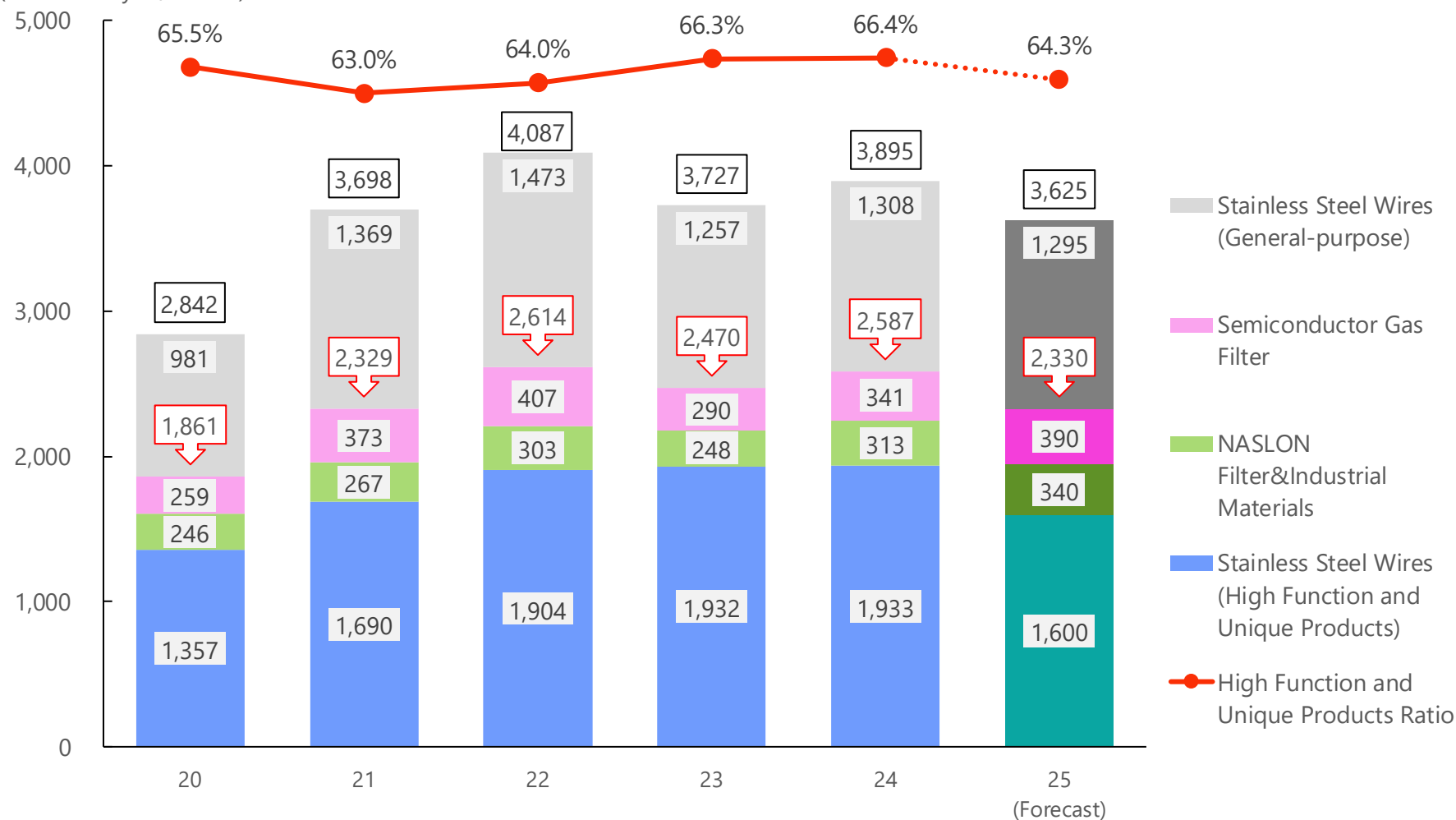
■ NASLON Filter&Industrial Materials

■ Semiconductor Gas Filter



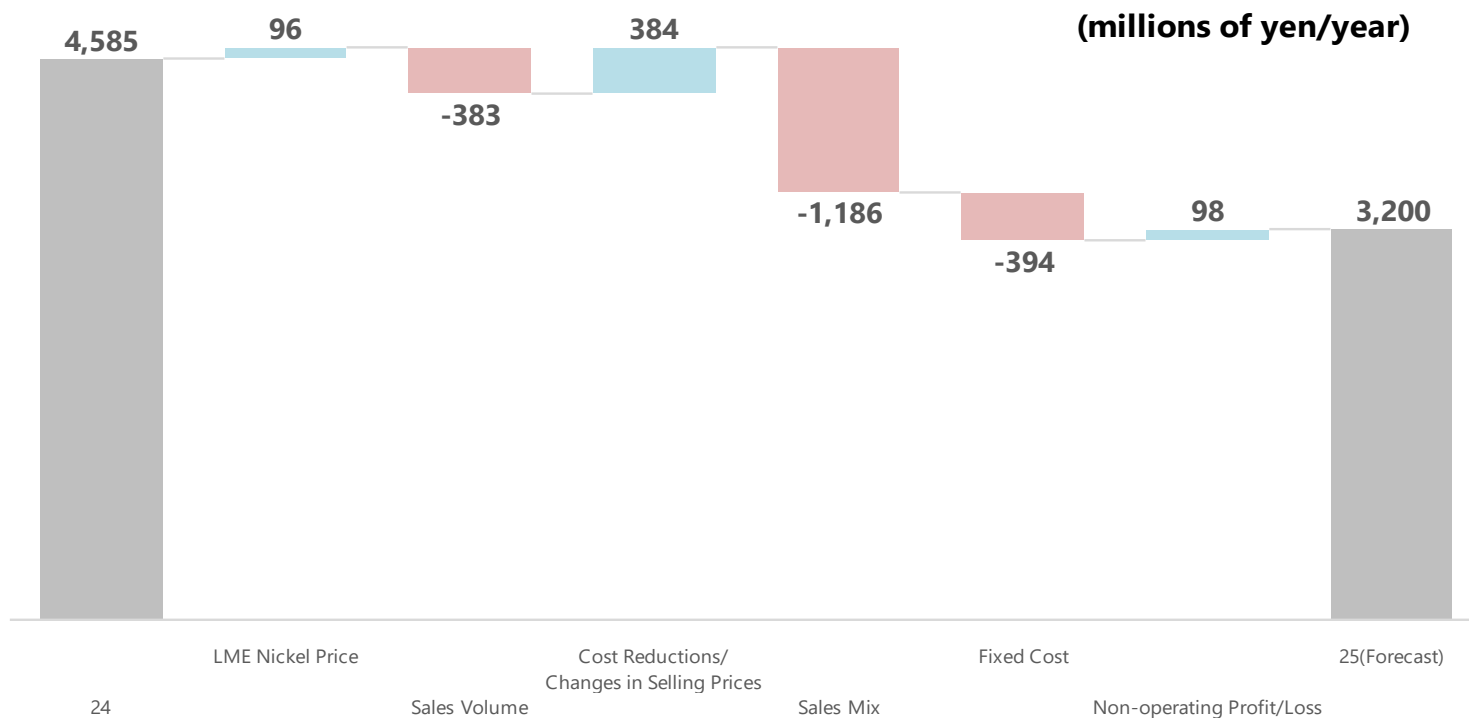
Changes in Sales of High Function and Unique Products (Forecast for FY2025)

(millions of yen/month)

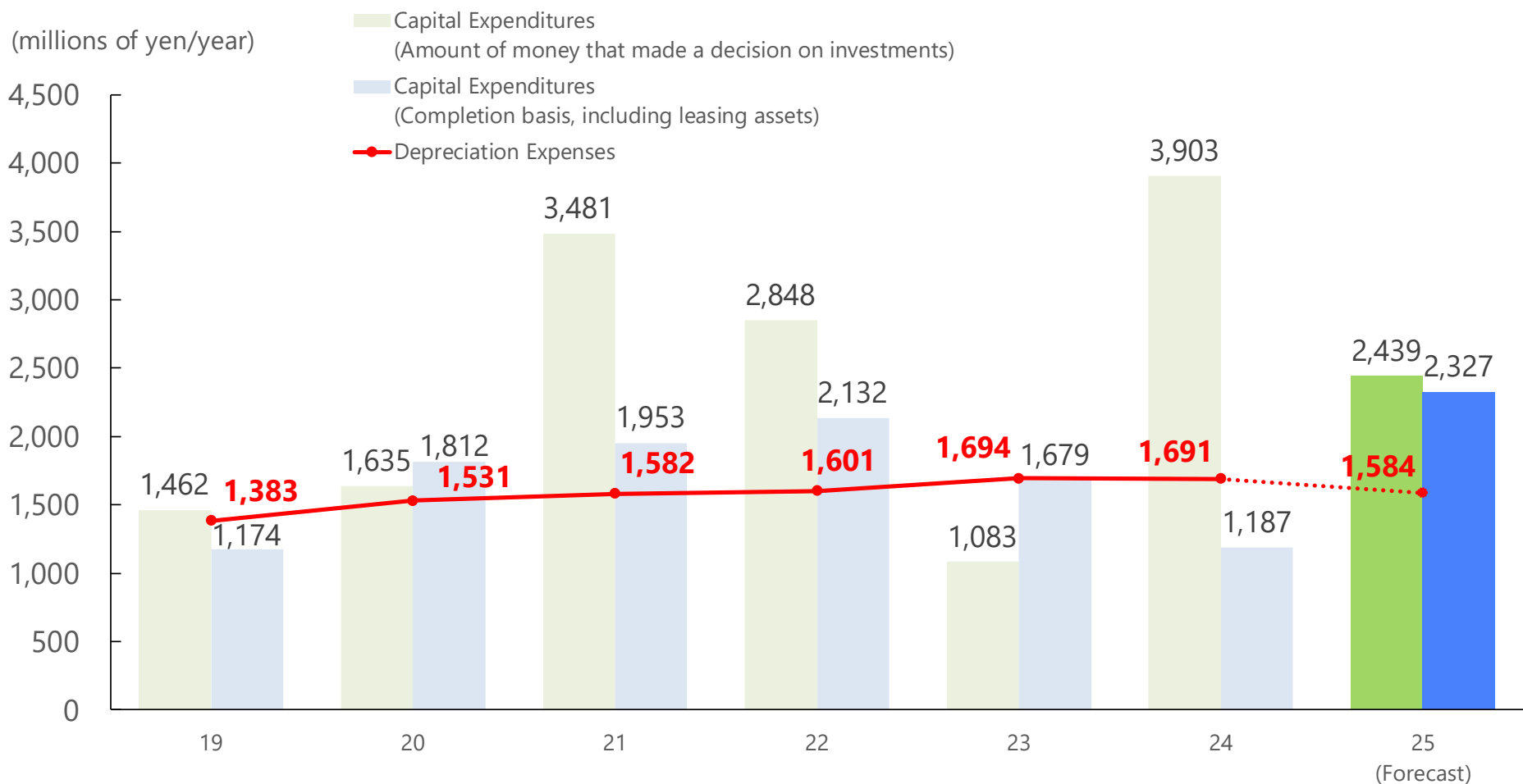


Changes in Ordinary Profit for FY2025 (y/y)

Stainless Steel Wire Rod Price Data	Ni(\$/lb)	Exchange Rate(TTM) (¥/\$)
FY24	7.5	153.5
FY25 (Forecast)	7.0	140.0



Changes in Capital Expenditure and Depreciation Expenses



FY2025 Dividend Per Share

	FY2024		FY2025(Forecast)	
	Interim	Year-end	Interim	Year-end
Ordinary Profit (millions of yen)	2,341	4,585	1,100	3,200
Profit attributable to owners of parent (millions of yen)	1,609	3,250	800	2,300
Dividend Per Share (yen/share)	28	56	16	42
Payout Ratio(%)	53.4%	52.8%	61.3%	56.0%

We will use a consolidated dividend payout ratio of around 50% as a guide according to the mid-term management policy for FY2026.

■ Strengthening Communication with Stakeholders

Financial results briefings / Factory tours for institutional investors



■ Health and Productivity Management Promotion

Selected for the first time as an enterprise under the KENKO Investment for Health Stock Selection and as an Outstanding Organization of KENKO Investment for Health (White 500)



Caption: the 2025 KENKO Investment for Health Award

■ Development and Expanded Sales of High Function and Unique Products for Sustainability Growth Areas

- Increased production of micro wires, accommodation of smaller diameters (building extension)
- Infrastructure development for increased production of semiconductor gas filter (building renovation and surrounding area development)
- Strengthening cooperation with overseas subsidiaries (Thai Seisen Co., Ltd., Naslon Fuji Filter (Changshu) Co., Ltd., Daido Stainless Steel (Dalian) Co., Ltd.)

■ Towards Practical Application of Hydrogen Recovery Technology

- Start of use of recovered hydrogen at Hirakata Factory

■ Deepening ESG Management

E (Environment)

- Calculation of Scope 3 emissions and ongoing consideration of reduction targets

S (Social)

- Continued strengthening of communications with institutional investors
- Strengthening of human capital: Launch of new education system

G (Governance)

- Protection of minority shareholders and enhanced disclosure of information regarding Group management



(Notice)

Figures such as the business forecasts described in this document are based on specific assumptions which are predictable under the present state.

However, changes in circumstances could lead to different business outcomes, so blind reliance on this data as decision criterion is not recommended.

Also predicted figures can be changed in the future without prior notice.

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